

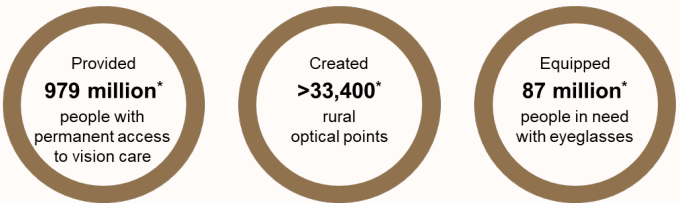
EssilorLuxottica at a glance

MISSION

See more. Be more.

Eliminate uncorrected poor vision
in one generation

by increasing awareness and access



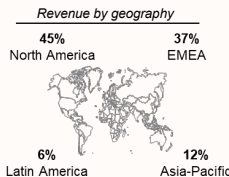
* since 2013

STRATEGY

Eyecare & eyewear	We create cutting-edge solutions increasingly boosted by digital technology and AI
Innovation	We raise the bar for the benefit of the entire industry
Entrepreneurship	We take decisions faster thanks to our entrepreneurial mindset
Vertical integration	We cover each and every step of the value chain
Open model	We share our assets as a network company
Quality	We differentiate on product and service quality at every price point
Sustainability	We keep our «Eyes on the Planet»

ASSETS¹

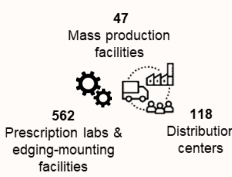
Global footprint Balanced exposure



Brand portfolio All product & price ranges



Supply chain Scale & proximity



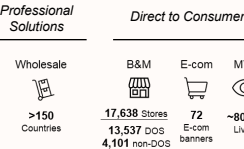
Innovation Top spender in R&D



People Diversity



Go-to-market Multi/omni-channel

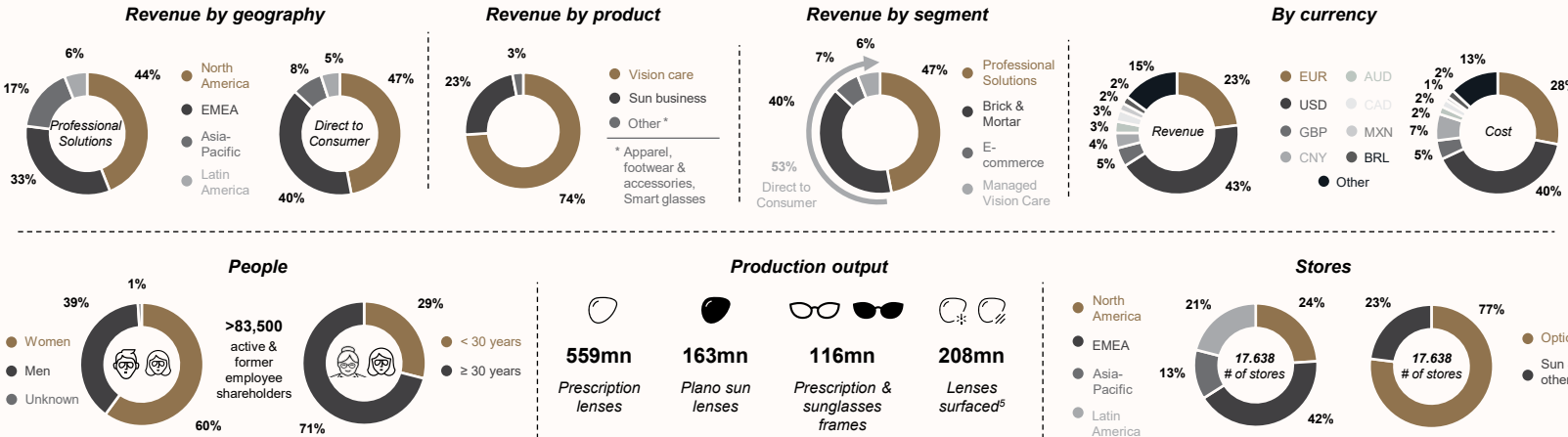


KEY FINANCIALS¹

€26.5bn Revenue	€4.4bn Operating profit ²	16.7% Operating margin ²	€3.1bn Group net income ²
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€2.4bn Free cash flow	€11.0bn Net debt ³	5.7% Capex/revenue	€3.95 Dividend per share ⁴
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PERFORMANCE INDICATORS¹



¹ 2024 data | ² Adjusted measures | ³ Incl. lease liabilities of €3.6bn | ⁴ Proposed | ⁵ Owned or partner laboratories (excluding coating and edging activities)