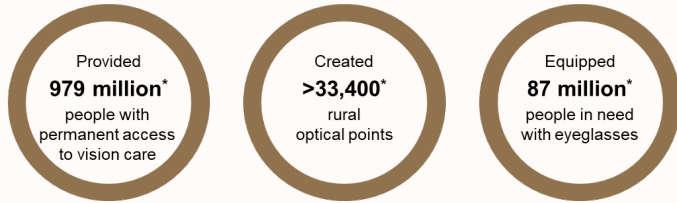


EssilorLuxottica at a glance

MISSION

See more. Be more.

Eliminate uncorrected poor vision
in one generation
by increasing awareness and access



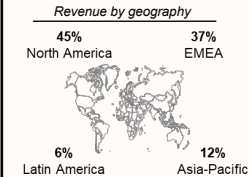
* since 2013

STRATEGY

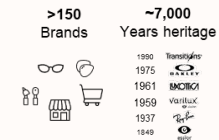
- Eyecare & eyewear** *We create cutting-edge solutions increasingly boosted by digital technology and AI*
- Innovation** *We raise the bar for the benefit of the entire industry*
- Entrepreneurship** *We take decisions faster thanks to our entrepreneurial mindset*
- Vertical integration** *We cover each and every step of the value chain*
- Open model** *We share our assets as a network company*
- Quality** *We differentiate on product and service quality at every price point*
- Sustainability** *We keep our «Eyes on the Planet»*

ASSETS¹

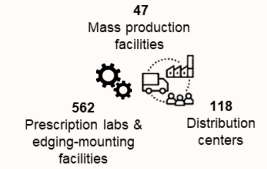
Global footprint Balanced exposure



Brand portfolio All product & price ranges



Supply chain Scale & proximity



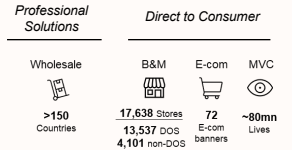
Innovation Top spender in R&D



People Diversity



Go-to-market Multi/omni-channel

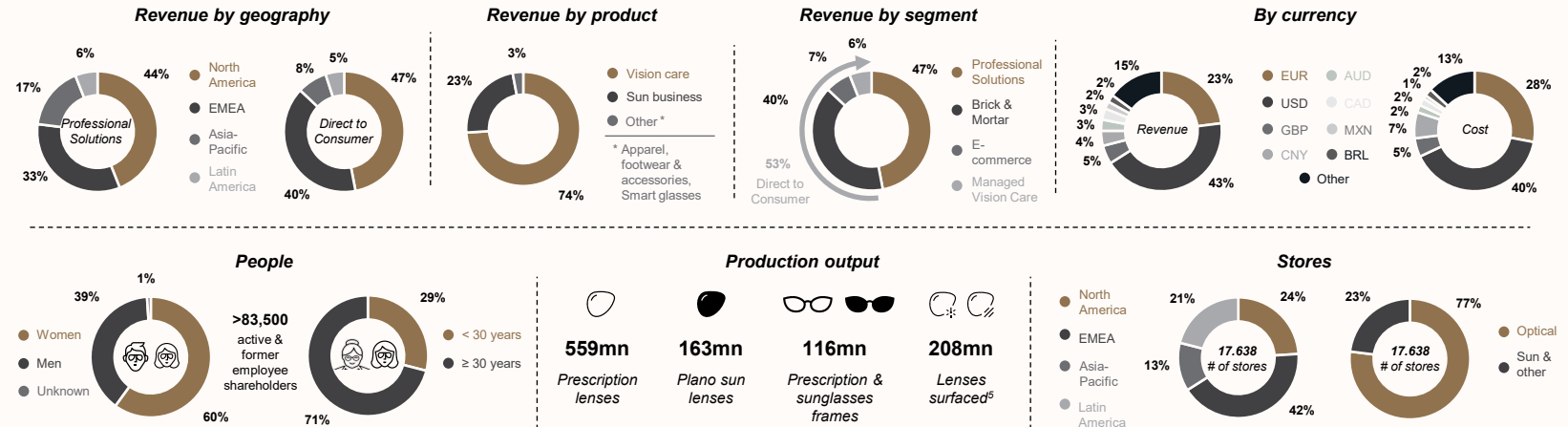


KEY FINANCIALS¹

€26.5bn Revenue
€4.4bn Operating profit²
16.7% Operating margin²
€3.1bn Group net income²

€2.4bn Free cash flow
€11.0bn Net debt³
5.7% Capex/revenue
€3.95 Dividend per share⁴

PERFORMANCE INDICATORS¹



¹ 2024 data | ² Adjusted measures | ³ Incl. lease liabilities of €3.6bn | ⁴ Proposed | ⁵ Owned or partner laboratories (excluding coating and edging activities)